EXHIBIT B

UNITED STATES DISTRICT COURT
SOUTHERN DISTRICT OF NEW YORK
X
PATRICIA HARAN,
Plaintiff,
-against-
ORANGE BUSINESS SERVICES INC.,
Defendant.
X

October 5th, 2023 10:03 a.m.

REMOTE DEPOSITION of ORANGE
BUSINESS SERVICES, INC., by ADAM OVERTON
KIMMICK, the Defendant in the
above-entitled action, taken on behalf of
the Plaintiff, held remotely via video
teleconference, taken before Stefanie
Calabria, a Reporter and Notary Public
within and for the State of New York.

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11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

1 A. KIMMICK 2 managing clients and the future of the business and revenue. 3 4 Ο. Did you hire Patty? Α. Yes. Ο. Did you set her rate of pay? 6 Α. Yes. Ο. Did you assign her job duties? 8 9 Α. Yes. Did you supervise her work? 10 Q. 11 Α. Yes. 12 Q. Did she report to anyone else 13 other than you? 14 Not that I recall. And the 15 reason I say that is because I changed 16 jobs frequently and there were periods of 17 time where I had managers and managers and 18 so I don't believe so, but I wouldn't 19 testify under oath that that's the case. 20 MS. FISHER: Just bear would me, 21 I'm going to put a document in the 22 chat. Give me one second. It's not 23 loading. Give me one second. 24 Ο. Do you see a document posted to 25 the chat window?

```
1
                      A. KIMMICK
         Α.
               Yes.
 2
               Did he meet his quota during
 3
         Ο.
 4
     that time period?
                I don't recall.
         Α.
         Ο.
                Other than Ms. Haran, have you
 6
 7
     terminated anyone else from your team from
     2017 to present?
 8
 9
         Α.
               Yes.
                Who?
10
         Ο.
                I don't recall all of them.
11
         Α.
     Certainly the people that were integration
12
13
     service specialists. Jennifer Rossdale
14
     was terminated for cause, I believe.
15
     Boyne Kim was terminated for cause, I
16
     believe.
                There were others.
17
               Do you recall the names of
18
     anyone else?
         Α.
               Not at this time.
19
               Why was Jennifer Rossdale
20
     terminated?
21
22
         Α.
                Under performance, and she had
23
     issues with her client relationships and
24
     some relationships with her piers, her
25
     work was inconsistent.
```

```
1
                      A. KIMMICK
 2
     terminate Jennifer Rossdale, did you
     memorialize the basis for your decision in
 3
 4
     any document?
                I don't recall.
         Α.
         Ο.
                When terminating Boyne Kim, did
 6
 7
     you memorialize the basis for your
     decision in any document?
 8
                I don't recall.
 9
         Α.
                Have you participated in any
10
         Ο.
     training on discrimination in the
11
12
     workplace at Orange?
13
         Α.
                Yes.
14
         Ο.
                How many times have you
15
     participated in such training?
16
                Once a year. I don't recall
         Α.
17
     when it started.
18
                When was the most recent
     training you had?
19
20
               October 7th of --
         Α.
21
                Of 2022?
         Ο.
22
         Α.
               No, I did it yesterday or the
23
     day before.
2.4
         Q.
                So October 3rd or 4th?
25
                What's the date today?
                                         It's the
         Α.
```

```
1
                      A. KIMMICK
 2
     5th today? So it would be -- it would be
     Tuesday or -- Tuesday or Wednesday this
 3
     week.
 4
         Ο.
                What did that training include?
         Α.
               A program on discriminatory
 6
 7
     behavior and sexual harassment in New York
 8
     and New York City.
 9
               How long is the training?
         Ο.
         Α.
               About two hours.
10
11
         Q.
               Is it virtual or in person?
               Virtual.
12
         Α.
13
         Ο.
               Did you participate in a similar
14
     training in 2020?
15
         Α.
                I don't recall exactly, but most
16
     likely, yes.
               What is your understanding of
17
18
     discrimination in the workplace?
19
                MR. GUIFOYLE: Objection.
20
         Α.
                It is not tolerated by Orange.
21
         Q.
                I'm sorry?
22
         Α.
                It is not tolerated by Orange or
23
     me.
24
               What is discrimination,
         Ο.
25
     according to your understanding?
```

1 A. KIMMICK of the Family Medical Leave Act. 2 3 My understanding is people 4 should have the time and the ability to take time off from work if they' required in order to support a family member, 6 that's my general understanding. 8 Ο. Anything else? Α. Only how I would act. 9 What do you mean by that? 10 Ο. 11 Α. Like I said, if anybody came to me and asked for it, I would immediately 12 13 assume it was valid without question and 14 refer them to HR. 15 Ο. Did Patty ask you to take time 16 off work under the FMLA, under the Family 17 Medical Leave Act? 18 Α. No, not to my knowledge. 19 Did she ever take any time off Q. 20 work to care for a family member? I believe so, yes. She asked 21 22 for paid leave, paid time off. 23 Q. Which family member did she take 2.4 time off of work to care for? 25 I believe it was her daughter. Α.

1 A. KIMMICK Do you know the circumstances of 2 her daughter -- of her daughter's 3 4 sickness? It was quite some time ago, but I believe it was an infection of some 6 I don't know all of details, I don't recall, but -- but I believe it was 8 an infection of some kind. 9 Did Patty come to you and ask 10 11 you if she could take time off work to 12 care for her daughter? 13 As I said, yes. I believe she did, yes. 14 15 Ο. What did you do? I gave her time off. I told her 16 Α. 17 to take whatever time she needed. 18 Ο. Did you refer her to HR? I didn't know that the -- the --19 Α. the scale or what -- or how much time she 20 needed, I just assumed that she would 21 22 manage that if she needed to take more 23 time off, she would come to me, and I 24 would grant paid time off up to the limit, 25 and if she -- if she decided that she

1 A. KIMMICK territory, and we sat on an annual basis 2 3 goals and objectives that she needed to 4 achieve, some of those were discussed in a 5 semiannual review and more detail might 6 have been provided at the time. MS. FISHER: This document is being marked as Kimmick 3 and it's 8 9 bates stamped OBS 00406 to 00407. 10 (Whereupon, a job description bates stamped OBS 00406 to 00407 was 11 marked as Kimmick Exhibit 3 for 12 13 identification as of this date by the 14 Reporter.) 15 Ο. What was Ms. Haran's title at 16 the time she was hired? I don't recall. 17 I believe it. 18 was senior account manager farmer, but I would need to validate that with HR. 19 Did you ever promote her? 20 Ο. 21 Α. Not to my knowledge. 22 Ο. Did you ever recommend that she 23 be given additional job responsibilities? 2.4 Α. No. 25 Q. Did you ever recommend that she

1 A. KIMMICK 2 have responsibilities taken away? She asked for more 3 4 responsibilities in a different role or a different type of a role and at her request I tried to make that happen. 6 wasn't a more senior role, it -- just a different set of accounts with a different 8 set of responsibilities, I did this at her 9 10 request, but it was not a more senior role, it did not have any less or more 11 12 responsibility, and it was not a 13 promotion. 14 Ο. How did the accounts differ? 15 Α. She was hired to manage what we 16 call B-end accounts, these are accounts 17 that are headquartered outside of the 18 United States and her initial territory it 19 was typically French-based multinationals who made some of their decisions in the 20 21 United States, those accounts were managed 22 by an account director for the most part 23 or an account manager that was outside the 24 United States who had overall 25 responsibility for the global account, her

1 A. KIMMICK responsibilities were to deliver and drive 2 new business and maintain revenue streams 3 4 and the relationship within the United States for those accounts, she requested to be on accounts that allowed her to be 6 more in control of the overall relationship of those accounts, she wanted 8 to be an A-end account manager on accounts 9 that she managed globally herself and so I 10 11 attempted to make that change for her. What A-end accounts were 12 Ο. 13 assigned to her? 14 Α. I don't recall all of them. 15 Ο. And when did you make the 16 change? I don't recall the exact date. 17 Α. 18 Q. Do you remember the year? I believe that it was -- it was 19 Α. -- it was the year that she departed. 20 am not -- again, I mean, I'm not -- I'm 21 22 not entirely sure of the dates and the reason I'm not sure of the dates is 23 24 because Covid played a major part in that 25 transition. She was managing a territory,

```
1
                      A. KIMMICK
 2
     the blurb on Page 2?
               I believe I did.
 3
         Α.
 4
         Ο.
               So as of the first half of 2019,
 5
     Patty Haran was fully successful in her
     job duties?
 6
         Α.
               In her current territory at that
     time she was showing appropriate results
 8
     for those accounts.
                           These accounts were
 9
     -- were traditionally B-end accounts that
10
11
     were being managed by a person outside of
12
     the United States and Patty was the U.S.
13
     representative.
14
               Do you see where it says "fully
15
     successful"?
16
         Α.
               Yes.
17
         Ο.
               Did you write that?
18
         Α.
               Yes.
19
               Okay. So she was fully
         Q.
20
     successful in managing her accounts at
     that time, correct?
21
22
         Α.
               Correct.
23
               MS. FISHER: I'm going to put
24
         another document in the chat.
25
               Just let me know when you have
         Q.
```

```
1
                      A. KIMMICK
 2
     had a chance to review this other
     document.
 3
 4
         Α.
                Okay.
         Ο.
                Okay. Do you recognize this
     document?
 6
         Α.
                Yes.
                What do you recognize it to be?
         Ο.
 8
 9
         Α.
                This appears to be Patty's
     second half 2020 performance review.
10
11
         Q.
               Did you write this?
12
         Α.
                Yes.
13
                Okay. And did this memorialize
14
     all of the issues in her performance at
15
     the time?
16
                That's a very broad statement.
         Α.
17
     Can you clarify?
18
                Were there any other performance
     issues that Patty exhibited that are not
19
     memorialized in this blurb?
20
21
         Α.
                Yes.
22
         Ο.
                What were the other performance
23
     issues?
24
         Α.
                There were some other behaviors
25
     that I talked to her about about client
```

```
1
                     A. KIMMICK
               Did you address the issues with
 2
         Q.
 3
     Patty?
               I did.
 4
         Α.
         Ο.
               When?
               I had -- during the review
 6
 7
     process and part of our weekly and monthly
     cadences; in fact, I typically have
 8
     30-minute sessions with my account
 9
10
     managers, I had ended up scheduling an
11
     hour or even an hour-and-a-half with Patty
     to make sure that she understood the
12
13
     requirements and what was going on with
14
     her piers and the customers.
15
         Ο.
               What did you tell her
16
     specifically about these issues?
17
               I tried to give guidance about
18
     what I thought needed to happen.
               Well, what was the issue that
19
         Ο.
     the customer complained about?
20
21
               Clarity of communication,
         Α.
22
     responsiveness, the ability to deliver
23
     timely responses to their complaints,
24
     again, all of this was hearsay.
25
               What do you mean by "hearsay"?
         Q.
```

1 A. KIMMICK This was a dialogue that was 2 Α. 3 between the customer and myself and that 4 needed to be shared with Patty, and I was under the impression that she could hopefully correct some of those issues, 6 and she didn't. How didn't she -- why do you say Ο. 8 she did not correct the issue? 9 The customer did not sign on for 10 11 more business, and they were -- and they were, as I said in this review, hasn't 12 13 resulted in increased proposed services, 14 the pipeline isn't currently sufficient to 15 meet her budgets, customers were unwilling 16 to talk about new opportunities with her because she was unable to address the 17 18 things that were their issues. 19 Ο. Which customer are you talking 20 about? I don't recall. 21 Α. We can leave a blank in the 22 Ο. 23 record so that you can fill that in later. 24 (INSERT): 25 Did you speak with Patty again Q.

1 A. KIMMICK What were the issues with her 2 Ο. 3 piers that you discussed with her? 4 Α. Again, this was hearsay. don't have anything in writing. These were individuals who came to me to express 6 dissatisfactions about how Patty was asking for their help and the way in which 8 9 she pressured them to be part of the team. Who were the individuals who 10 11 expressed this to you? I don't recall. 12 Α. 13 Okay. We can leave a blank in 14 the record for the names of those 15 individuals as well. 16 (INSERT): 17 So how was it -- what was it 18 that they told you about how Patty was asking for her help that was problematic? 19 I don't recall all of the 20 Α. detail. 21 22 Ο. Do you remember any of the details? 23 24 Α. These were conversations that I 25 had with them either in person or on the

```
1
                      A. KIMMICK
 2
     phone and it was about the way that she
     was communicating with them that made it
 3
     an uncomfortable work environment.
 4
         Ο.
               What about the way she was
     communicating with them made it
 6
     uncomfortable?
               I can't speak for them.
 8
         Α.
 9
         Ο.
               Well, what did they tell you?
               They were uncomfortable and that
10
         Α.
11
     I needed to speak to Patty about her
     behavior.
12
               Well, what did they tell you
13
14
     made them uncomfortable?
15
         Α.
               I can't recall the detail.
16
               You don't have anything in
         Q.
17
     writing about this issue?
18
         Α.
               No.
               And you don't have anything in
19
         Ο.
     writing about the issues that the customer
20
21
     had brought to you about Patty's
22
     performance, correct?
23
         Α.
               No.
24
               Is it typically your practice to
         Ο.
25
     memorialize in writing performance issues?
```

```
1
                     A. KIMMICK
     piers, did you deem those to be factual,
 2
 3
     yes or no?
               It didn't matter.
 4
         Α.
         Ο.
               What do you mean?
         Α.
               When somebody comes to me with
 6
 7
     an issue that says that somebody on the
     team is uncomfortable and it's reported to
 8
     me, as her manager, leading by example, I
 9
     want to make sure that everybody on the
10
     team has a mission that understands the
11
     direction and the goals associated with
12
13
     what needs to happen on the team and if
14
     that is being distracted in any way by the
15
     way that somebody is asking for work to be
16
     done or how these things are being
17
     approached then I want to make sure that
18
     everyone on the team has a common
19
     direction and is a productive employee,
20
     and I would love to have everybody on the
21
     team be happy and productive.
22
         Ο.
               Okay. Were issues from her
23
     piers reported to you on more than one
2.4
     occasion?
25
         Α.
               Yes.
```

1 A. KIMMICK 2 Were they reported to you by Q. 3 more than one person? 4 Α. Yes. Ο. And yet you didn't see it fit to document any of that? 6 Α. It was not a hostile work environment, these were behaviors. 8 All right. So something would 9 Q. have to be a hostile work environment for 10 11 you to document it, yes or no? 12 Α. Yes. 13 Ο. Okay. 14 Α. Well, I did document this in her review. 15 16 That she was having problems Q. 17 with her piers? I believe in one of her reviews 18 Α. 19 I made a comment with customers and piers, yes, I did. I would imagine that it came 20 21 up, it had to have. If it didn't come up 22 in writing it would certainly come up as a verbal discussion. 23 24 But you didn't document it in Ο. 25 this -- in this document that's here --

```
1
                      A. KIMMICK
 2
         to June 30th, 2020.
                (Whereupon, a performance review
 3
         bates stamped OBS 00334 and 00343 was
 4
         marked as Kimmick Exhibit 6 for
 5
         identification as of this date by the
 6
         Reporter.)
               Could you review this and let me
 8
         Ο.
     know when you are done, please?
 9
10
         Α.
               Okay.
               What was -- is this Patty's
11
         Ο.
     performance review for the time period of
12
13
     January 1st, 2020 to June 30th, 2020?
14
         Α.
               Yes.
15
         Ο.
               Did you write this performance
16
     review for her?
17
         Α.
               Yes.
18
               Did you discuss this performance
     review with her?
19
         Α.
               Yes, I did.
20
21
               Okay. And what was her overall
22
     rating for this performance review?
23
         Α.
               Fully successful.
2.4
               MS. FISHER: And this document
25
         is bates stamped OBS 335 through 343.
```

```
1
                      A. KIMMICK
     between what I said in the redacted
 2
     document and this one.
 3
 4
         Ο.
               Let me just ask you:
                                      Is this
 5
     the performance review for the time period
 6
     of July 1st, 2020 to December 31st, 2020?
               It appears so, yes; however, the
     manager's comments look to be the same as
 8
     the ones on the redacted document.
 9
10
               Are you done reviewing this?
         Ο.
         Α.
11
               Yes.
               Okay.
                      What is the overall
12
         Q.
     rating that Patty received on this
13
14
     performance review?
15
         Α.
               Improvement needed.
16
               All right.
                            And did you
         Q.
17
     determine that improvement was needed?
18
         Α.
               Yes.
               Is this a performance review
19
         Ο.
20
     that you filled out for Patty?
21
         Α.
               Yes.
22
         Ο.
               Did you discuss it with her?
23
         Α.
               Yes.
24
               When did you discuss it with
         Q.
25
     her?
```

```
1
                      A. KIMMICK
 2
                      I couldn't personally
     this document.
     testify to that, no, but this is what it
 3
 4
     says in the document. I'm assuming that
     that is the date.
               Did you memorialize the reasons
 6
     form Ms. Haran's termination in any
     document?
 8
               Not that I recall.
 9
         Α.
               What were the reasons for her
10
         Ο.
     termination?
11
               That's a very broad question.
12
         Α.
13
     Can you be more specific?
14
               Why did you decide to terminate
     Ms. Haran?
15
16
         Α.
               Nonperformance.
17
         Ο.
               What specifically?
18
         Α.
               As documented in her review, she
19
     was unable to produce enough business for
     the -- enough new pipeline for the
20
21
     business to be healthy in the future, the
22
     opportunities were not moving through the
23
     -- the pipeline in a sufficient velocity,
24
     and she had issues with her piers and
25
     customers.
```

A. KIMMICK 1 The issues with her piers and 2 Q. customers are the issues that you don't 3 4 recall that you testified to earlier? Α. That is correct, and I believe in one of the documents that you had sent, 6 I believe this is the performance review from -- sorry, I have to go back to look 8 at the actual performance review again. 9 One of the reviews I said she had issues 10 11 with her piers and that that was feedback 12 from her customers. I am looking for it 13 in the documents. 14 Ο. Well, I can make it easy, so the 15 So I said, "She has not yet 16 Α. built an agreed consensus on strategy with 17 18 her team in response to these difficult situations, and this has lead to some 19 miscommunication. There was also a 20 miscommunication with a client" 21 22 Ο. Are those the issues --23 Α. "These episodes results some 24 concern that Patty may not be fully 25 understanding feedback, or has not had the

```
1
                      A. KIMMICK
     time to 'read between the lines'
 2
     regarding indirect or nonverbal cues which
 3
     are critical for a sales leader."
 4
               So are these the issues that are
         Ο.
     referring to when you made the decision to
 6
     terminate her?
         Α.
               This is one of the many.
 8
               Okay. Are there any other pier
 9
         Ο.
     and customer issues that you considered
10
     when making the decision to terminate her
11
12
     that are not reflected on that performance
     review?
13
14
               This performance review is a
15
     generalization of performance overall and
16
     there was -- those situations were
17
     addressed as they came up; and, no, there
18
     is no documentation.
19
         Ο.
               Did you give Patty a quota for
     2021?
20
21
         Α.
               Yes.
22
         Ο.
               When did you give her a quota
     for 2021?
23
2.4
         Α.
               So I believe for 2021 she had --
25
     she had at least two territories so she
```

1	A. KIMMICK
2	B-end account manager because she had less
3	responsibility, and she was it was a
4	slightly different kind of a territory
5	from a communication requirements
6	perspective that her performance clearly
7	was more ineffective as an A-end account
8	manager.
9	Q. So let's take her B-end
10	performance, how was her performance on
11	her B-end accounts as of February of 2021?
12	A. I believe in February of 2021
13	she had responsibilities for both.
14	Q. How was her performance on her
15	B-end accounts as of February of 2021?
16	A. I can't recall.
17	Q. Were there any deals she failed
18	to close on her B-end accounts?
19	A. I can't recall.
20	Q. Were there any deals on her
21	A-end accounts that she failed to close?
22	A. I can't recall that detail.
23	Q. When you testified earlier that
24	based on her pipeline she would not have
25	made the budget, what do you mean by that?

A. KIMMICK

- A. She identified pipeline, and she had identified opportunities with some customers, but those opportunities were not maturing, they weren't moving through the pipeline, they weren't being proposed or negotiating, they weren't moving towards closure and, therefore, there was a low expectation that she would make her target and, therefore, make the needs of the business and, yeah, I mean, these -- the projects she was working on were long shots, and she wasn't doing what was necessary to move them forward.
 - Q. Did she have a chance to do that before she was terminated?
- 17 A. That's the job.
 - Q. Well, when she --
 - A. That's what an account manager is hired to do.
 - Q. When she presented her plan to you to increase her pipeline from that time until the time she was terminated, did she have an opportunity to pursue the opportunities she outlined?

1 A. KIMMICK was beyond a normal injury, right, but 2 there was no way for me to know what those 3 4 procedures might be or how severe it was. Ο. Were you -- did Patty tell you she needed to take time off work on an 6 ongoing basis for her daughter? She said she needed to take some 8 Α. time off, and I told her take whatever 9 10 time she needed. 11 Ο. Okay. In 2021, during the months of January and February while she 12 13 was still employed, did she inform you 14 that she needed to take any more time off 15 work for her daughter? 16 Α. I can't recall the dates. Т 17 don't believe that she sent me anything in 18 writing. 19 Q. Did you ask her to send you 20 anything in writing? I told her to take whatever 21 Α. time she needed. She was -- she was 22 23 having difficulty with her daughter, and I 24 wanted her to be doing what she needed to 25 do for her family.

```
1
                     A. KIMMICK
 2
                              Okay.
                                     I just put
               MS. FISHER:
         another document in the chat.
 3
 4
         will be Kimmick 16 and bates stamped
 5
         OBS 0575 to 576.
                (Whereupon, a chat bates stamped
 6
         OBS 00575 to 00576 was marked as
         Kimmick Exhibit 16 for identification
 8
 9
         as of this date by the Reporter.)
               Just let me know when you have
10
11
     had a chance to review this.
               Okay. So this looks like I -- I
12
         Α.
13
     more than likely called Eddi to tell her
14
     what's happening based on the training
15
     class.
16
               Okay. Hold on. Let me just ask
         Ο.
17
     some specific questions. You recognize
18
     this?
19
         Α.
               No, but it -- it appears to be a
     text conversation between me and Patty.
20
21
               Okay. And the date of the
22
     conversation is October 8th, 2020 as
23
     reflected on this document; is that
2.4
     correct?
25
         Α.
               Yes.
```

1 A. KIMMICK 2 And in this conversation you Q. state at 3:06 p.m., "I'll let Eddy know" 3 4 in response to Patty telling you that she needs to take time off work for her daughter's surgery, correct? 6 She says her daughter's situation, she doesn't say surgery, and 8 she asked me whether she -- she should let 9 Eddi know about whether somebody else 10 should fill the spot, and I told her at 11 12 time that I haven't told Eddi or anyone 13 about her daughter yet, and I told her 14 obviously, here, I said, that if you can't 15 join, I will let him know, and he would 16 understand, I'm sure he did, and I told 17 her to take the time. Right. Do you see the --18 Q. Α. 19 And I --20 Ο. Sorry. Go ahead. 21 Α. Okay. 22 Ο. Do you see at 3:06 where she 23 "me either. he just needed to wrote, 24 fill some training spots so he asked and 25 at that time I thought I could participate

```
1
                     A. KIMMICK
     but today we found out she will need
 2
     surgery and it will likely be on wed,"
 3
 4
     you see that?
         Α.
               I do.
         Ο.
               Okay.
                      So she did inform you
 6
     that her daughter would need surgery?
 8
         Α.
               It appears so, yes.
               And then in response you wrote,
 9
         Ο.
     "just take the time Patty I'll let Eddy
10
11
     know;" and then after that you wrote,
     "just called Eddy," do you see that?
12
13
         Α.
               Yes.
14
         Ο.
               So, in fact, you spoke to Eddi
15
     about Patty taking time off work for her
16
     daughter's illness?
17
               This seems all in line.
                                          I don't
18
     -- I mean, I didn't recall it at the time,
19
     but this sounds like something I would do,
20
     absolutely.
21
               When -- actually, who
22
     participated in the decision to terminate
     Ms. Haran?
23
24
               It was me, and I conferred with
25
     Eddi and Jen Lawson and it had to be
```

1	A. KIMMICK
2	form. The recommendation or the
3	decision? You asked for both in that
4	question.
5	MS. FISHER: Okay. Well, let me
6	break it down.
7	Q. So when did you make the
8	recommendation that she be terminated?
9	A. I don't recall the date.
10	Q. When was the decision made to
11	terminate her?
12	A. I don't recall the actual date.
13	Q. Did you have a meeting jointly
14	with Eddi and Jen Lawson about Ms. Haran's
15	termination?
16	A. I don't recall if we were all on
17	the same call at once.
18	Q. What did you tell Eddi were the
19	reasons why you recommended Ms. Haran's
20	termination?
21	A. She was a a person who is not
22	creating enough volume for the future
23	business, that she had issues with her
24	team and with her clients, and that she
25	was continually on the bottom of the list

1	A. KIMMICK
2	for people who are having difficulty and
3	having performance issues, not just
4	meeting the target, but also making sure
5	that the business is healthy and were
6	maintaining good relationships and leading
7	a global team.
8	Q. What list are you referring to?
9	A. All of the people on my team.
10	Q. Is there an actual list that you
11	have that she was on the bottom of?
12	A. No.
13	Q. And when you say she was on the
14	bottom of the list, is that in terms of
15	her quota, meeting her quota?
16	A. No, not that alone.
17	Q. What else are you talking about?
18	A. I believe I already answered
19	that question.
20	Q. Well, let me ask it again.
21	MR. GUIFOYLE: I will object to
22	the extent it has been asked and
23	answered.
24	Q. What how else was she on the
25	bottom of the list?

1 A. KIMMICK Her interactions with her piers 2 Α. and her customers, the issues that she had 3 4 had with her piers and her customers, and the impact that her work was having on the act to deliver the results that the 6 business expected in the future. Ο. What impact was her work having 8 on the ability to deliver the results that 9 the business expected in the future? 10 Insufficient. 11 Α. 12 Ο. Was there anything else that put 13 her on the bottom of the list? 14 Α. No. 15 Ο. In 2019 when she was fully 16 successful, was she at the bottom of the list? 17 18 Α. If not at the bottom, it was 19 close, and I would say that this is a -this is a discussion between me and my 20 21 manager that was referring to personnel issues, not a formal process. 22 23 Q. What do you mean? 2.4 He asked on a regular basis are Α. 25 these the right people to achieve our

1	A. KIMMICK
2	results, do you have the right people to
3	achieve the results and, of course, it
4	takes time and effort to replace
5	individuals and that can be very difficult
6	to choose to let somebody go; but in this
7	case, she continually appeared at the
8	bottom and Eddi and I came to the
9	conclusion that we should probably try to
10	manage her out of the business. This
11	discussion happened, as I said, it
12	probably began earlier than the Summer of
13	2020, and I don't know when the decision
14	was made in fact.
15	Q. Did anyone replace Patty?
16	A. Her territory was split up into
17	pieces and so nobody took exactly the same
18	territory that she had, no.
19	Q. Had any other employees who have
20	reported to you at Orange complained about
21	discrimination?
22	A. No, not to my knowledge.
23	Q. Have any employees who report to
24	you complain about violations with the
25	Family Medical Leave Act?

```
1
                     A. KIMMICK
               No, not to my knowledge.
 2
         Α.
 3
               MS. FISHER: All right.
 4
         take a quick break. I'm going to
         review my outline. I might be done.
 5
         If not, we're close. Let's come back
 6
 7
         in, I think, five minutes should be
         fine so 2:20.
 8
 9
               MR. GUIFOYLE: Okay.
10
                (Whereupon, a short recess was
11
         taken.)
12
               MS. FISHER: I have put another
13
         document in the chat. I think this is
14
         Kimmick 17 and it's marked OBS 00982
15
         to 938.
16
                (Whereupon, handwritten notes
17
         bates stamped OBS 00982 to 00938 were
         marked as Kimmick Exhibit 17 for
18
19
         identification as of this date by the
20
         Reporter.)
21
               Would you take a look at this
22
     document and let me know when you are
23
     done?
24
         Α.
               Okay.
25
               Do you recognize this?
         Q.
```

CHANGES AND SIGNATURE PAGE

WITNESS NAME: ADAM OVERTON KIMMICK

DATE OF DEPOSITION: October 5, 2023

PAGE / LINE	CHANGE	REASON FOR CHANGE
9:12	Change "Eddi" to "Eddy"	Transcription Error / Word
9:13	Change "E-d-d-i-Y-o-u-k-h-a-n-n-a" to "E-d-d-y-Y-o-u-k-h-a-n-n-a"	Transcription Error / Word
9:25	Change "Eddi" to "Eddy"	Transcription Error / Word
10:16	Change "Eddi" to "Eddy"	Transcription Error / Word
16:3	Change "Eddi" to "Eddy"	Transcription Error / Word
18:8, 9, 18, 22	Change "Eddi" to "Eddy"	Transcription Error / Word
19:8	Change "piers" to "peers"	Transcription Error / Word
19:9, 10	Change "Eddi" to "Eddy"	Transcription Error / Word
23:24	Change "Eddi" to "Eddy"	Transcription Error / Word
42:13	Change "Tabool" to "Teboul"	Transcription Error / Word
50:8, 13, 17	Change "Eddi" to "Eddy"	Transcription Error / Word
50:18	Change "she" to "we"	Transcription Error / Word
54:24	Change "piers" to "peers"	Transcription Error / Word
69:2	Change "sat" to "set"	Transcription Error / Word
76:3	Change "piers" to "peers"	Transcription Error / Word
77:14	Change "piers" to "peers"	Transcription Error / Word
85:19	Change "piers" to "peers"	Transcription Error / Word
98:24	Change "piers" to "peers"	Transcription Error / Word

99:11	Change "piers" to "peers"	Transcription Error / Word
114:9	Change "reviewed" to "renewed"	Transcription Error / Word
114:16	Change "seven" to "several"	Transcription Error / Word
116:2	Delete "is" before "of"	Transcription Error / Word
120:9	Change "possibly" to "possibility"	Transcription Error / Word
121:25	Change "I" to "I've"	Transcription Error / Word
123:15	Delete "or" before "a"	Transcription Error / Word
134:10	Change "piers" to "peers"	Transcription Error / Word
135:9	Change "to" to "for"	Transcription Error / Word
136:18	Delete "send" before "sent"	Transcription Error / Word
139:17, 20	Change "Eddi" to "Eddy"	Transcription Error / Word
140:2	Change "have" to "had"	Transcription Error / Word
143:13	Change "Eddi" to "Eddy"	Transcription Error / Word
144: 3, 10, 12	Change "Eddi" to "Eddy"	Transcription Error / Word
145: 14, 25	Change "Eddi" to "Eddy"	Transcription Error / Word
146: 16, 19	Change "Eddi" to "Eddy"	Transcription Error / Word
150: 14, 18	Change "Eddi" to "Eddy"	Transcription Error / Word
152:2, 4	Change "piers" to "peers"	Transcription Error / Word
153:8	Change "Eddi" to "Eddy"	Transcription Error / Word

25

```
CERTIFICATE
 1
 2
 3
     STATE OF NEW YORK
     COUNTY OF NEW YORK
 4
 5
 6
 7
              I, STEFANIE CALABRIA, a Notary
     Public for and within the State of New
 8
     York, do hereby certify:
 9
10
              That the witness whose
     examination is hereinbefore set forth was
11
12
     duly sworn and that such examination is a
13
     true record of the testimony given by that
14
     witness.
15
              I further certify that I am not
16
     related to any of the parties to this
17
     action by blood or by marriage and that I
     am in no way interested in the outcome of
18
     this matter.
19
20
              IN WITNESS WHEREOF, I have
21
     hereunto set my hand this 5th day of
22
     October, 2023.
23
                         thin Globia
24
25
                          TEFANIE CALABRIA
```

Exhibits

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